

Clear Horizon

CURRICULUM VITAE

Katrina Barnes, Principal Consultant



Overview of Expertise

With over 15 years' experience working on evidence based international development and humanitarian programs, Katrina is experienced in leading strategy, research and evaluations, designing multi-faceted projects, and establishing robust, practical and adaptive MEAL systems as well as building program and organisational-level Theories of Change. She has a strong focus on strategic and systems learning, facilitation, partnership and stakeholder management, and has established, led and mentored large and diverse teams across Australia, South East Asia, East Africa and the Pacific.

Qualifications

2012 - 2014 Masters of Program Evaluation, Centre of Program Evaluation, University of Melbourne

2007 – 2009 Bachelor of Arts (Development Studies and Political Science), University of Melbourne

Training

- Partnership Brokers Training (Partnership Brokers Association)
- Data Visualization (Evergreen Data)
- Facilitation Training Course (Groupwork Institute of Australia)
- Results Based Performance Monitoring and Evaluation (European Union)
- Equity-Focused and Gender-Responsive Evaluations (My M&E)
- Security Training in Humanitarian Contexts (2012 - Red R; 2022 – International location Safety)

Project Experience



Strategy Development, Program Design and MEL

- Developed MERLA plan and providing ongoing strategic MERLA support to DT Global on multiple evaluation processes for DFAT funded Transport Sector Support Program phase 3 in Papua New Guinea.
- Led the design and implementation of Oxfam GB's Global Learning and Accountability Framework. This included regular performance reporting to Oxfam's board of trustees.
- Designed and led Oxfam GB's first global impact report Oxfam's Impact: A decade of Insight –a global systematic review of over 100 Impact evaluations .
- Developed the evidence uptake strategy and guidance and provided strategic leadership in evidence uptake and use of data across Oxfam Great Britain.
- Developed and led Oxfam in Myanmar's Programme Quality Strategy and countrywide measurement framework.
- Co-led Impact evaluations for Oxfam Philippines (Creating Spaces project), Bangladesh (Climate portfolio) and Occupied Palestinian territories (Economic development and Resilience portfolio)
- Led reviews of Oxfam in Ethiopia and Myanmar's partnerships with local civil society organizations.
- Provided support to 10 Oxfam country programs on strategy development, strategic MEAL learning cycles and use of evidence.
- Designed and quality assured multiple evaluations of institutional donor funded projects across Oxfam Myanmar's country program (24 projects, including 2 large civil society consortiums).
- Technical advice on decolonizing compliance and in developing MEL frameworks to assess implementation of commitments for BOND's catalyst change lab, Pledge for Change and FCDO.
- Led FCDO/IDS funded five-year longitudinal research programme in Myanmar, *Action for Empowerment and Accountability*, including co-developing an innovative governance diaries methodology.
- Co-led global qualitative civil society research program, *Emergent Agency in a Time of Covid*
- Led end of strategy portfolio reviews for Oxfam Philippines, Myanmar, Yemen, Syria and Southern Africa region
- Designed and implemented the MEL framework and monitoring system for AACES project.
- Led in-country program design, development and inception processes of large World Vision Australia programs funded by institutional donors across East Africa, Asia and the Pacific.

Positions held

2024 – Current	Principal consultant, Clear Horizon, Australia
2020 - 2024	Evidence Uptake and Strategic Learning Lead, Oxfam Great Britain, UK
2016 – 2019	Program Quality Manager and Program Strategy and Impact Director, Oxfam Myanmar
2013 – 2016	Grants Acquisition and Design Specialist, World Vision Australia
2012 – 2013	AACES and Health Monitoring and Evaluation Officer, World Vision, Kenya
2011 – 2012	Program Support Officer – International Programs, World Vision Australia

Memberships

Australasian Evaluation Society Member (AES), European Evaluation Society Member, Social Impact Measurement Network Australia (SIMNA)

Academic Publications

Barnes, K. and Lonsdale, J. (2023) Celebrating Adaptive Delivery: A View from the Frontline in Myanmar, IDS Working Paper 586, Brighton: Institute of Development Studies, DOI: 10.19088/IDS.2023.009

Barnes, K.; Anderson, C.; de Chassy, S.; Ahmed, A.; Ali, M.; Aung, M. M.; Chaimite, E.; Joshi, A.; Khan, D.; Loureiro, M.; Posse, L.; Rowlands, J.; Shankland, A. and Wazir, R. (2021) 'Understanding Governance from the Margins: What Does it Mean in Practice?', A4EA Policy and Practice Paper, Brighton: Institute of Development Studies.

Loureiro, M., Joshi, A., Barnes, K., & Chaimite, E. (2023). Governance Diaries: An Approach to Researching Marginalized People's Lived Experiences in Difficult Settings. *International Journal of Qualitative Methods*, 22. <https://doi.org/10.1177/16094069221150106>

Anderson, C., Joshi, A., Barnes, K., Ahmed, A., Ali, M., Chaimite, E., Forquilha, S., Khan, D., Khan, R., Loureiro, M., Myanmar Research Team, Posse, L., Rowlands, J., & Shankland, A. (2023). Everyday governance in areas of contested power: Insights from Mozambique, Myanmar, and Pakistan. *Development Policy Review*, 41(Suppl. 1), e12683. <https://doi.org/10.1111/dpr.12683>

Guijt, I., Green, D., Artuso, F., & Barnes, K. (2022). "Chapter 11: Emergent agency in a time of Covid". In *A Research Agenda for Civil Society*. Cheltenham, UK: Edward Elgar Publishing. Retrieved Mar 18, 2023, from <https://www.elgaronline.com/view/book/9781800378155/book-part-9781800378155-19.xml>

Loureiro, M.; Joshi, A.; Barnes, K. and Chaimite, E. (2020) Governance Diaries: An Approach to Governance Research from the Ground Up, IDS Working Paper 534, Brighton: IDS